

**PMEL perfection,**  
Pages 10-11

See Page 18 for details



# Strategies for a successful military career

By  
**Chief Master Sgt. Charles Bell**  
62nd Force Support Squadron

I'm approaching completion of a 30-year career in the Air Force, and have found it not only very challenging, but also extremely rewarding and would like to share a number of key strategies that could help each of you to also have a successful military career.

**Goals** — You may not be able to achieve your career goals without first establishing a strategy for success built around several interim goals. Setting goals for professional and self-improvement will help you achieve personal success and also gain the confidence to ensure progress in your

military careers. Don't underestimate the significance of pacing yourself by maintaining balance in key areas of your life.

**Healthy Relationships** — The significance of maintaining healthy relationships and gaining support from co-workers, subordinates, supervisors and family members must not be disregarded. Viewing these relationships as part of a partnership for success will pay dividends as you help each other navigate the extensive path to a successful career. You must also take time to cultivate and maintain healthy relationships with friends and family and recognize these relationships require time and effort to maintain.

**Health** — It is very important to maintain your health through regular exercise and also include good eating

and sleeping regimens. A solid exercise program will help alleviate mental stress, maintain mental alertness, easily pass fitness evaluations, and ultimately help you maintain a constant state of mission readiness. In addition, we must always keep safety in mind since this principle contributes directly to our overall health!

**Finances** — Controlling your finances will help alleviate stress and allow you to take even greater advantage of military or other retirement plans you may be aiming for. Consulting a financial planner early and throughout your career could avoid costly mistakes and minimize stress.

You will be better prepared to handle the unexpected by remaining open and flexible at all times. Expect and prepare for possible complications

to better handle situations without disrupting your overall career plans. Life's unexpected moments require us to broaden our horizons and grow in ways we never would have otherwise, giving added insight into our abilities, strengths and weaknesses. Countless valuable leadership traits are cultivated through adversity. Tackling unplanned challenges with a determination to learn, grow and succeed makes us more confident and stronger as Airmen.

Completing a successful military career depends on proper preparation and planning. The plan needs to include setting goals, maintaining healthy relationships, balance and staying flexible. These strategies will help you stay on course towards achieving your career goals.

# Reflections from Rodeo — a lifetime of history in a day

By  
**Tech. Sgt. Scott Sturkol**  
Air Mobility Command Public Affairs

SCOTT AIR FORCE BASE, Ill.— Rarely in the career of an Airman can you learn so much about Air Force history in such a short time. For me, it fell into one day.

That day, July 22, happened when I went to Air Mobility Rodeo 2009 at McChord. My job was to work my public affairs role in highlighting the competition. By the end of the day, I learned about and witnessed a lifetime of military history.

Early that day, I went to interview three surviving members of the Doolittle Raid over Tokyo, Japan, from April 1942. The three men, retired Lt. Cols. Richard Cole and Edward Saylor, and retired Maj. Thomas Griffin, all were on hand to tell their

stories of tragedy and triumph. Through the interview I learned they were thankful they had the opportunity to serve their country and they want people to never forget what they went through during World War II.

I left that meeting to prepare for my next interview that same day — a media event that included Secretary of the Air Force Michael Donley and Air Mobility Command Commander Gen. Arthur Lichte.

Although it didn't dawn on me until sometime later, the significance of this interview was historic. First, Secretary Donley is the leader of the world's most powerful Air Force. He's a decision-maker who was there to make the word known about the Air Force of today and how it is being shaped for the future.

The same holds true for General Lichte. Here's a person who leads the Air Force's busiest mobility

air force command — AMC.

When the interview was done and I started to head back to my office, I came across Medal of Honor recipient, retired Col. Joe Jackson. After a sharp salute and greeting, I stopped to ask him how he was. He was kind enough to tell me that he was "glad to be around the Airmen of today." To me it was just an honor to be in his presence.

Not long after talking to Colonel Jackson, I saw retired Col. Gail Halvorsen - the famed "Candy Bomber" from the Berlin Airlift of 1948.

Since then, I've tried to think about what it all meant. How rare it was to have that opportunity to be around all those military heroes? As I continue to serve in the Air Force, days like that make me very proud to be an Airman.

*To read the complete commentary, visit [www.mcchord.af.mil](http://www.mcchord.af.mil) (via government computers at [www.mcchord.af.mil/](http://www.mcchord.af.mil/)).*

# The Sharp Airman ...

is always prepared for inspections and exercises.

- The Airman has a good attitude – training is complete and rules are memorized.

- The Airman knows the answer, or where to find the answer, and demonstrates that knowledge when asked.
- The Airman always treats events as if they are real, performs the required task and keeps following the scenario until told to stop.
- Finally, if an evaluator identifies a problem, the Sharp Airman takes the initiative to fix the problem as quickly as possible and then follows up with the evaluator.

## PROFESSIONALS

of the week

### 62nd Logistics Readiness Squadron

#### Senior Airman Kyle Little

**Duty Title:**  
Fuels laboratory journeyman

**Duty section:**  
Fuels laboratory

**Hometown:**  
Anchorage, Alaska

#### Why he's super:

Airman Little provides fuel quality analysis for more than 10 million gallons of aviation fuel, ground fuel, and liquid oxygen. His tireless efforts ensure all fuel delivered is clean and free of any impurities, ensuring aircrew safety. Recently, Airman Little's outstanding fuel support during Air Mobility Command's Rodeo 2009 enabled a first-class event with zero mission delays, while simultaneously providing quality analysis for refuel units at Fort Lewis in support of a multi-service, special operations exercise. He also performed 56 periodic inspections on laboratory equipment, verifying accuracy of precise test measuring devices. Airman Little's dedication to duty and professionalism is both impressive and inspiring.



#### Carolyn Garcia

**Duty Title:**  
Equipment representative

**Duty section:**  
Equipment accountability office

**Hometown:**  
Lakewood, Wash.

#### Why she's tops:

Ms. Garcia manages and conducts annual visits of 160 equipment custodian accounts. Her efforts ensure equipment assets valued at more than \$212 million are accounted for and that all policies and procedures are being followed within the 62nd Airlift Wing and associate units. Ms. Garcia supports contingency operations by briefing each deployed custodian on proper care of equipment items prior to asset movement. She assisted with joint basing efforts by providing leadership a detailed breakout of all equipment assets. Her dedication to people and the goals of the unit are evident in the way she continually seeks to improve processes while providing exceptional customer service.



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62ND AIRLIFT WING, MCCHORD AFB, WASHINGTON

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# How to succeed during the ORI

By  
**Maj. Jason Morrison**  
62nd Airlift Wing Pland and Programs

The Air Mobility Command Inspector General team is coming to McChord Oct. 25 to conduct an Operational Readiness Inspection. The ORI, while challenging, should be a positive experience. It's a chance to conduct a detailed scrub of our mission capabilities, identify and fix discrepancies, improve morale and teamwork by rallying behind a common objective, and demonstrate each unit's ability to support the warfighter. Ultimately, it's a chance to show McChord's superiority in a wartime environment.

Each person is vital to our success in the ORI. Here are some ways to ensure excellence and dazzle the IG:

**Attitude:** Display a positive attitude. Enthusiasm is contagious and a good attitude lifts the spirits of everyone around you. Every problem has a solution.

**Display a sense of urgency:** No one doubts that when a real contingency occurs, everyone will put forth his or her best effort. Airmen must be able to capture that single-minded sense of purpose and apply it to the ORI.

**Immerse yourself in the scenario:** Maintain realism. Know the exercise contingency and how each scenario fits in. Consider all aspects and implications of the scenario. Make use of intelligence resources. Simulate as little as possible. When working with the IG as a simulated external agency, treat them like the real thing.

**Be knowledgeable:** Know your job inside and out. Educate yourself on the ORI Ground Rules, the AFPAM 10-100, and

the approved simulations.

**Communicate:** Excelling during the exercise is not possible without effective communication. Communicate with senior leadership, with teammates and with the IG. If you need information, ask for it.

**Exhibit teamwork:** Exceptional teamwork can make the difference between an "Excellent" grade and an "Outstanding". In today's smaller Air Force, teamwork is not a request it's a requirement.

**Remain Flexible:** Be prepared and have contingency plans in place. The IG designs exercises to test your abilities when things go wrong. In the ORI, scenarios will make resources unavailable, simulating damage to both key personnel and systems – all to measure your response. Be ready for these roadblocks and be prepared to overcome them.

**Safety:** Approach all duties with a safety-oriented mindset. Apply ORM techniques to safely accomplish the mission!

**Pride:** Show pride in yourself, your unit, and your mission. Have a sharp appearance, military bearing, and make a positive first impression on the inspectors.

The final ORI score is both objective and subjective. The objective measurements come from our Ability To Survive and Operate and task requirements. However, the subjective component can be even more powerful. Everyone who has augmented the IG during an ORI reported that attitude and a willingness to treat the scenario as real was a determining factor in the final grades. The inspectors expect there to be problems. It's how you handle those problems that make the difference. Those who are truly prepared for a contingency situation, and who demonstrate the characteristics and skills described above, will be successful in the ORI.

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# Airmen use life saving skills in response to local accident

By  
**Tyler Hemstreet**  
Staff writer

Two Team McChord Airmen are being hailed as heroes for their role in responding to an automobile accident near Fort Lewis involving two family members.

Staff Sgt. Brianna Haley, 62nd Force Support Squadron, and 1st Lt. Franklin Sevey, 313th Airlift Squadron, were two of the first people on the scene of a single-car accident Aug. 21 on Rainier Gate Road.

The occupants, twin sisters working as summer hires in the 62nd Aircraft Maintenance Squadron, were trapped in the car after careening off the road and striking a tree. The driver of the car had a deep cut on the side of her face and was pinned in the car while the passenger had a weak pulse and was unconscious.

Sergeant Haley tended to the driver while Lieutenant Sevey did his best to stir the passenger.

“We were just trying to keep them from moving,” Sergeant Haley said. “I was just asking her questions to keep her alert and telling her everything was going to be OK.”

Throughout the incident, Sergeant Haley was recalling her Self Aid and Buddy Care training to walk her through the on-scene treatment.

“When you’re taking the class, you don’t think you’re ever going to use it or remember it, but you do,” she said.

Lieutenant Sevey also utilized his SABC training while attending to the passenger, who was unresponsive.

“My first thought was to see if she was breathing,” he said.

After confirming a pulse, Lieutenant Sevey gently adjusted her so she could breathe easier.

“I wanted to keep her where she was, but I lifted up her neck so she could breathe a little easier,” he said.

The two Airmen were able to stabilize the victims until paramedics arrived. The driver ended up with a broken femur, a major head laceration, a broken hand, foot and a major concussion. The passenger had a major concussion and minor scrapes and bruises. Both were cognizant and aware at the emergency room.

“Every second Brianna and the lieutenant spent with them at the scene was critical to their health, well-being and recovery,” said Jim Dicus, the sisters’ father and 62nd FSS community services flight chief.

Sergeant Haley never thought twice about stopping to help.

“I just did what I would want anybody else to do for me or my family members,” she said.

“I think anybody would have helped” had they come across a similar scene, the lieutenant said.


“This truly is ‘I will not leave an Airman behind’ in action,” said Master Sgt. Chris Almeria, 62nd FSS first sergeant.

Both sisters are expected to make a full recovery.

“The support our family has received has been tremendous,” said Mr. Jim Dicus, who was overwhelmed by the number of AMXS personnel who visited Madi-gan Army Medical Center to see how his daughters were doing. “When you talk about Team McChord ... there really is a true meaning to that.”

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# Proposed leave rule would provide for warrior care

By  
Donna Miles  
American Forces Press Service

WASHINGTON (AFNS) — Defense Department federal employees could receive up to 26 weeks of unpaid leave to care for a military family member injured in the line of duty if an Office of Personnel Management proposal is adopted.

The proposal would allow eligible federal employees to take 26 “administrative work weeks” provided for under the Family and Medical

Leave Act to care for a servicemember wounded in the line of duty, OPM officials explained during a telephone conference call.

The provision would extend to families of National Guard members or reservists injured while on active duty, explained Jerry Mikowicz, the OPM deputy associate director for pay and leave administration.

To qualify, the federal employee must be the spouse, child, parent, or next of kin of the servicemember declared medically unfit to serve, he said.

The OPM proposal also would al-

low agencies to advance up to 30 days of sick leave to federal workers who care for wounded military family members.

OPM also has recommended other sick-leave regulation changes to help agencies better plan for outbreaks of pandemic influenza or other serious communicable diseases.

The proposed rule would allow for agencies to advance up to 13 days of sick leave to care for a family member who has been exposed to a serious communicable disease and who health authorities said would

jeopardize others’ health. Federal employees also could receive up to 30 days of advanced sick leave if they are exposed to or stricken by a communicable disease that could be further spread in the workplace, Mr. Mikowicz said.

The OPM proposals were published in the Federal Register Aug. 26, and the public will have 60 days to comment on them.

OPM officials will review the comments before issuing a final rule, which will proceed through the regulatory process required before it is implemented, Mr. Mikowicz said.



# Marketing campaign pivitol in filling AF civilian jobs

**By**  
**Maj. Beth Kelley Horine**  
Air Force Personnel Center Public Affairs

RANDOLPH AIR FORCE BASE, Texas (AFNS) — Over the next five years, Air Force officials plan to hire 20,000 more civilians into civil service. To help bases better market civilian job openings and recruit qualified applicants for current and future jobs, Air Force Personnel Center specialists will roll out the “Your Future” marketing and recruiting campaign in September.

“The overall strategy of the ‘Your Future’ campaign is to help market and brand the Air Force as a premier civilian employer,” said Shirlene LeBleu, AFPC’s Civilian Force Integration Directorate’s Force Renewal and Development division chief. “The initiative, once released Air Force-wide, will help fill civilian vacancies more quickly by targeting qualified, local candidates, as well as increase employment opportunities for military dependents.”

The campaign, which was piloted

in March at 14 Air Force bases, provides marketing and recruitment tools to civilian personnel offices and installation managers to target military spouses and external candidates.

“The purpose of the pilot was to get feedback on the marketing toolkit and adjust, if necessary, for the Air Force wide roll-out this fall,” said Pat Stokes, a marketing specialist in AFPC’s Civilian Force Integration directorate. “This campaign was developed to ensure the bases have the tools they need to reach the right people, and the feedback from our test bases was monumental. On average, (there was) a 25 percent increase of civilian applicants across all the pilot bases.”

Overseas bases using the marketing toolkit drew an even higher increase in civilian applicants.

“In the first half of the campaign, Spangdahlem (Air Base, Germany) had a 58 percent increase in telephone calls about civilian jobs and a 200 percent increase in walk-ins to their civilian personnel office,” Ms. Stokes said. “Even at Fairchild (Air Force Base, Wash.), they had a 44 percent increase in telephone calls,

walk-ins and emails about civilian job openings during the campaign.”

“There was a definite correlation in the amount of tools a base utilized from the marketing toolkit to the increase in applicants received. The more tools used, the more civilian applications they received,” she added.

Minor changes to the marketing campaign were made to prepare for the Air Force-wide launch.

“Bases seemed very pleased with the marketing tools and the campaign,” said Ms. Stokes, “but we did use feedback received to transform some of our marketing tools to include a focus on people and diversity.”

The toolkit, which was briefed via webcast to civilian personnel flights on Aug. 4, is now available for all installation managers to help them notify their local community of jobs available. However, base officials can choose when they want to launch their marketing campaign, as necessary.

“We understand that some tools may not work at every Air Force base, because each base has different needs,” said Ms. Stokes. “The toolkit

is flexible in that bases can choose if and when they use specific tools, and it is tailored differently for overseas and stateside bases,” she added.

Items in the marketing toolkit include base exchange radio spots, public service announcements for local radio and television stations, videos and briefings to take to chambers of commerce and to use during commanders’ calls, flyers, brochures and a comprehensive marketing guide.

“The guide also includes templates for posters, stickers and letters bases can tailor to fit their needs,” Ms. Stokes added.

Ultimately, the marketing guide helps local base officials identify who to contact to help with recruiting efforts, and includes a step-by-step process on how to use the tools in the toolkit, the tools themselves, and newcomer information to share with Airmen and Family Readiness Centers.

For individuals interested in civilian employment with the Air Force, visit the new Air Force civilian employment Web site: <http://www.afpc.randolph.af.mil/afcivilianjobs>.







Airman 1st Class Eric Dasher, 62nd MXS, uses a stray voltage detector to test a unit used to monitor electronic signals to the electronic countermeasure systems in the C-17 Globemaster III.



Airman Jared Hahn, 62nd MXS, calibrates a wheel load scale.



Tech. Sgt. Eric Rozzano, 62nd MXS, calibrates a voltage standard.



Senior Airman Thomas Winger, 62nd Maintenance Squadron, calibrates a theodolite, an instrument used for measuring both horizontal and vertical angles. The tool is commonly used in surveying and engineering work.



Senior Airman Gregory Olsen, 62nd MXS, organizes test equipment in the Waveform Generation and Analysis section of the lab.

# 62nd MXS PMEL flight maintains standard of perfection

Something as simple as an over-tightened or loose bolt can bring down a flying aircraft; an under- or over-inflated aircraft tire can explode and cause damage to personnel and equipment; and a radio tuned to the incorrect frequency can be the difference between identifying friends or foes.

With such a minuscule margin of error separating the positive and negative outcomes of daily operations at McChord, the 62nd Maintenance Squadron's precision measurement equipment laboratory provides exact calibration of test, measurement and diagnostic equipment to 86 work centers on McChord and 122 military units throughout the Northwest.

It all works out to a little more than 6,900 items that the section supports — of which 55 percent comes from the wing, said Tech. Sgt. Mike Krogemann, 62nd MXS PMEL quality assurance program manager.

The work includes preventative maintenance and calibration on everything from torque wrenches, voltage meters and tire pressure gauges to a multitude of tools that help calibrate aircraft instruments.

While some adjustments made on equipment may only be minuscule in nature, the lab tries to keep things as close to perfection as humanly possible.

"We're obsessed with small numbers because we have to be," said Tech. Sgt. Eric Rozzano, 62nd MXS. "We have to maintain the standard or else there can be a chain reaction (of deviation)

down the line."

Because a deviation from the industry standard can multiply under magnification and an instrument calibrated incorrectly can drift farther from being true over repeated uses, setting a higher standard than what is acceptable is what the shop strives for, ensuring weapons systems are exact and medical equipment remains safe.

By  
**Tyler Hemstreet**  
Staff writer

"We use the next step better than what our customers need," said Tech. Sgt. Aaron Weslow, 62nd MXS.

The assurance of the quality of the shop's work comes from the traceability of the standard's accuracy to the National Institute of Standards & Technology. The traceability ensures that measurements made at any Air Force PMEL can be duplicated at any other PMEL throughout the world. It also ensures that all weapons systems perform accurately — ultimately resulting in 'bombs on target' and safety of Air Force personnel.

Working in a climate-controlled laboratory to provide ideal operating conditions, the section — comprised of 25 Airmen and five civilians — has a bevy of high-tech testing tools at its disposal. The lineup includes a slab of granite which is leveled to within 1/1,000,000th of an inch and a machine that inflates Kevlar bags underneath weights to simulate tension on a cable. Using the machines, the PMEL staff can then test and adjust tools under exact conditions.

"We don't want any bad tools out there," said Staff Sgt. Douglas Pack, 62nd MXS. "If a throttle

cable breaks, the plane can go down."

But with tools that give maintainers exact readings and the section's constant pursuit to get as close to perfection as possible, the mission is in good hands.

"We want to keep those birds in the sky," Sergeant Rozzano said.

"The cohesive team in TMDE flight is awesome," said Maj. Jennifer Bernard, 62nd MXS commander. "Each Airman (civilian and military) knows the mission impact and critical nature of each item they work on."



Al McCall, 62nd MXS, wrings two gage blocks together in order to calibrate a micrometer.



*McChord Airmen*

# AROUND THE WORLD



Photo by Staff Sgt. Michael Keller

**AFGHANISTAN** — Senior Airman Bryce Kester, 10th Airlift Squadron loadmaster, monitors supplies being dropped from a C-17 Globemaster III to a forward operating base during a recent deployment.



Photo by Staff Sgt. Shaun Emery

**SOUTHWEST ASIA** — 2nd Lt. Nathan Lucero, 62nd Aircraft Maintenance Squadron, right, and his brother, Capt. Bryan Lucero, an 817th Expeditionary Airlift Squadron C-17 Globemaster III pilot, share a moment in the cockpit while deployed together at an undisclosed location. As an aircraft maintenance officer, Lieutenant Lucero ensures his brother's aircraft is fit to fly.





# DoD Blog offers support to military families

WASHINGTON (AFNS) — Defense Department officials have launched a blog called “Family Matters” that is dedicated to providing resources and support to military families.

The blog, which can be found at <http://afps.dodlive.mil>, features tips from experts, and military-related topics that discuss anything from deployments and separations to education benefits and child care.

“Our goal is to touch on topics that are important and relevant to military families,” said Elaine Wilson, the blog’s author and an editor for American Forces Press Service. “Military families confront unique challenges and issues, and we’re hoping people can turn to this blog for information and support.”

Mrs. Wilson served for nearly eight years in the active-duty Air Force and three years in the Air Force Reserve before becoming a de-

fense civilian, experience she brings to the blog.

“I remember those early morning PT runs, the late-night calls and the constant juggling of mission and family,” she said. “It was tough. I was married to a military member and, one day, became a divorced single parent of two. Balancing that with military life, particularly overseas, presented some tough challenges.”

Mrs. Wilson said she will share many of her stories in hopes of starting a dialog with others who are dealing with the same types of issues. This two-way communication will be vital to the blog’s success.

“We read every comment, and respond when appropriate to the person writing in,” she said.

Many comments are forwarded to defense experts for response, she said. “A great aspect of this blog is

that many readers will have the opportunity to have their comments and ideas viewed by defense officials.”

Mrs. Wilson noted that a recent comment was elevated to the desk of the Army secretary. “A military spouse made some great suggestions and comments, and we felt they could make an impact, so we forwarded them to higher-level officials,” she said. “Anyone can make a difference, and it can start with something as simple as a blog comment.”

A heartfelt comment can make more of an impact among the blog’s readers than the blog entries themselves, Mrs. Wilson said.

We had a reader make a comment about suicides among family members,” she said. “That sparked other comments on the same topic that offered everything from support to

helping resources. I then dedicated a blog to helping resources. It had a positive snowball effect.”

The blog has received numerous comments since its launch in early August, including some positive feedback. “Thanks for the new blog, looks great and useful,” a comment says. And another: “This is another great resource by [the Defense Department].”

Perhaps most importantly, Mrs. Wilson said, the blog is aimed at letting people know they’re not alone in their everyday struggles.

“Whether dealing with the after-effects of a deployment or the challenges of home life, we’re hoping this blog will help create a common bond among military family members,” Mrs. Wilson said. “And also convey the ongoing caring and concern defense officials have for our military families.”

**When working with classified information, keep security in mind at all times. Use approved OPSEC, EMSEC, COMPUSEC and Info Protect facilities and equipment only.**





# AMC’s Phoenix Mobility Program: gaining ‘new perspectives’

By  
Tech. Sgt. Scott Sturkol  
Air Mobility Command Public Affairs

SCOTT AIR FORCE BASE, Ill. — As a career KC-10 Extender pilot, Maj. Jay Johnson knows the required routine after completing a flying mission. The routine might usually end with a stop at one of his base’s flying squadrons, but for him that stop would be at a different unit — a contingency response unit. Why? Because Major Johnson’s job isn’t mainly to fly planes — it’s to lead Airmen in the 571st Global Mobility Readiness Squadron at Travis AFB, Calif., as the operations officer. He is as an active participant in the Air Mobility Command Phoenix Mobility Program. Every year, approximately 12 officers in AMC are selected for the program. Phoenix Mobility is AMC-sponsored professional development program for board selected Air Force officers with 4 to 9 years of commissioned service, said Maj. Michael Brock, chief for officer and civilian force development in AMC’s Manpower, Personnel and Services Division, otherwise known as A1. “The purpose of the program is to develop officers with a strong foundation in expeditionary mobility operations while developing an understanding of senior lead-

ership responsibilities,” Major Brock said. “The greatest part of the program is the leadership challenge,” said Major Johnson, who was selected for the program in 2007. “Not that leading an AMC aircrew around the world isn’t challenging, but I would argue that leading an organization of 40 or more enlisted members in a specialty you aren’t the expert on, or directing operations for 30 enlisted members from 10 different specialties is just as great, if not a greater challenge.” Phoenix Mobility selected officers become fluent in air and space operations center operations, such as the Combined Air Operations Center in Southwest Asia. They also learn about contingency response wing and en route mobility operations. They receive a 36-month assignment which immerses the officers “into the heart of the AMC mission.” Maj. Kristen McCabe, also a 2007 program selectee assigned to the 615th Contingency Operations Support Group at Travis AFB, said the program has enriched her career. She’s currently working the executive officer to the group commander and her normal specialty is being a flight nurse with a specialization in intensive care. Prior to her current position, she worked in Travis’ 15th Air Mobility Operations Squadron. “The program has provided me with an amazing opportunity to work hand-in-hand with many different career fields that I would probably never interact with as a nurse,” Major McCabe said. “While assigned to the 15th AMOS, I had exposure to 32 different Air Force specialties just by the nature of how the unit is manned and structured. “I also deployed to the Combined Air and Space Operations Center in Southwest Asia and I was able to see the operational level of war and interact with our Coalition partners,” Major McCabe said. “I continue to be exposed to leadership from many different career fields at all levels — from going out in the field and reviewing aerospace ground equipment and learning how to set-up communication towers to talking with AMC directorates and learning the logistics of getting contingency response groups deployed.” The Phoenix Mobility Program is a relatively new program that falls under the “umbrella” of AMC’s Phoenix Horizon leadership development programs, Major Brock said. It gained its roots in 2004 in conjunction with the Air Force’s two specialized contingency response wings at Travis AFB and Joint Base McGuire-Dix-Lakehurst, N.J. Major McCabe, who is the only flight nurse currently in Phoenix

Mobility, said the program has helped her increase her understanding of the mobility air force world. “This has been an invaluable experience that I will look back upon throughout the rest of my career,” Major McCabe said. “The leadership I have been exposed to and the people I have met have been amazing.” Major Johnson added, “I’ve also learned a lot from my fellow Phoenix Mobility participants. Not a day goes by that I don’t learn something from these truly amazing leaders. They are all gifted in their own way and I’m proud to serve with them and call them friends.” Each of the participating units — the 615th and 621st Contingency Response Wings — work with approximately 18 Phoenix Mobility interns at each unit. Major Johnson is a good example of the success of the program, Major Brock said. “We’ve taken a young leader and given him the opportunity to broaden his perspective of the mobility enterprise.” Major Brock added that Phoenix Mobility is a “win-win” situation for the individual and Air Force. “We give talented young officers an opportunity to broaden their horizons and in return, we’re developing future leaders,” Major Brock said.





# Collaboration key to success in cyber operations

By  
Scott Knuteson  
Air University Public Affairs

MAXWELL AIR FORCE BASE, Ala. (AFNS) — The Air Force Information Technology Conference opened Aug. 24 in Montgomery, Ala., with keynote addresses from the vice chairman of the Joint Chiefs, the Air Force chief of staff and the CEO of McAfee, Inc. Collaboration emerged as a key theme in the opening day of the conference, which is now in its 26th year. The modern warfighter has found “tremendous advantages in networking organizations,” Gen. James Cartwright, vice chairman of the Joint Chiefs, told attendees, saying that the conference is a valuable tool in learning how to leverage information technology advantages, he said. The event boasts more than 200 vendors, 120 seminars and 5,800 registered attendees. “My hat is off to you in the information technology community,” Gen.

Norton Schwartz, Air Force chief of staff, said in his address. “You are key to how we concentrate our efforts and collaborate.” The IT backbone allows interconnectivity between advanced weapon and command and control systems, the general noted, maximizing effectiveness in air, space and cyberspace operations. Professionals from across the government and private sectors will gather for the next three days to collaborate and share on the latest technology and its benefits for the Air Force and the Department of Defense as a whole. “We’re proud of the relationship we have with the Air Force,” said Mr. David DeWalt, McAfee CEO and a keynote speaker. “We need to develop stronger threat intelligence. This relationship provides a great opportunity.” Collaboration was also on the mind of U.S. Representative Bobby Bright, the congressional representative from the 2nd District in Alabama, which includes the city of

Montgomery. “This is the ideal event to mesh small business and our military community together,” said Mr. Bright, who serves on the House Armed Services Committee. Mr. Bright welcomed the group to Alabama. The congressman, as well as Mr. John Caporal, deputy director of the Air Force’s Small Business Programs, will speak to the small business forums taking place later in the week. Conference forums and events support the conference theme, “The Warfighter’s Edge in Battlespace,” highlighting how information technology contributes to the joint fight. The rapid evolution of the Air Force and the Department of Defense necessitates focus on three tenets, according to Richard Lombardi, the 554th Electronic Systems Wing director. These are rapid acquisition, operability at the core and the ability to fight through a cyber attack. Winning, both on the battlefield and in cyberspace, requires the leveraging of a variety of cyber sys-

tems, General Cartwright said. “In the art of war, where does (information technology) fit?” the nation’s second highest ranking military officer asked. And risk, though inevitable, cannot stop progress toward applying technology on the battlefield. “Can we afford to step aside because there might be risk?” the general asked. “The answer is no.” The Department of Defense, in collaboration with private industry, must learn to find a balance between the vulnerabilities and advantages of technology, he said. Conference attendees will have the opportunity to hear other keynote speakers on a variety of topics throughout the week, including Lt. Gen. William Lord, chief of warfighting integration and chief information officer for the Air Force, and Lt. Gen. Carroll Pollett, director of the Defense Information System Agency and commander, Joint Task Force-Global, Network Operations. *Jessica Casserly contributed to this article.*





# Former McChord Airman selected for religious program

By  
Capt. Bob Everdeen  
Air Mobility Command Public Affairs

SCOTT AIR FORCE BASE, Ill. — With a minimum commitment of seven years – attending college courses in philosophy and theology, assisting at a parish, working as an ordained deacon – the decision to work toward becoming an ordained priest is monumental.

Just two months after Pope Benedict XVI declared a worldwide “Year for Priests,” two Airmen assigned to Air Mobility Command have left active duty to begin the long process of study and preparation to become Catholic priests. The “Year for Priests” is a time meant to deepen the commitment of all priests to interior renewal for the sake of a stronger and more incisive witness to the Gospel in today’s world. For the two AMC Airmen, it’s a fitting time to embark on a lifelong journey.

Maj. Ryan Boyle, formerly stationed at McChord, and Technical Sgt. Tyler Harris, formerly attached to Travis AFB, Calif., will attend seminary at opposite ends of the United States – Florida and California, respectively.

“I am proud to have served my country as a pilot, especially during a time of war, and I love to travel. I’ve seen 65 countries and six continents during my career, but at the end of the day (flying) wasn’t what I felt called to do,” Major Boyle said. “There was always this nagging feeling that something was missing. I’ve always been involved at church and always felt at home there, even more so than in my own house. It’s a calling.”

Some people may not understand the desire to change careers midstream, especially 11-plus years into it like Major Boyle, but Tech. Sgt. Harris, an Air Force Reserve chaplain’s assistant, has similar internal confirmation.

“I’ve been thinking about the Catholic priesthood since I was a little kid sitting in Mass on Sundays,” he said. “Now, to think about being able to serve the men and women of the Air Force as a chaplain in the



Photo by Tech. Sgt. Scott Sturkol

**Maj. Ryan Boyle, formerly stationed at McChord, was one of two Air Mobility Command Airmen selected to attend seminary to become a Catholic priest and later, an Air Force chaplain. Major Boyle begins seminary in Florida soon and is a recipient of the new Religious Professional Scholarship program approved by the Chief of Staff and Secretary of the Air Force to address critical religious needs of the service.**

future is very humbling. I’m excited to get started.”

Both men cite mentorship as a driving force behind their growth in the Catholic religion, especially guidance they’ve received from current Air Force chaplains.

Major Boyle, the 32-year-old son of a retired Air Force colonel and grandson of a retired Navy captain, says some members of his family were somewhat “surprised and shocked,” but all are now “coming around to it and are supportive and happy” about his chosen path. “It was like a sine wave with ups and downs between marriage and seminary for a long time,” he said. “It became abundantly clear about five years ago and I’ve had plenty of time to think everything through.”

As a mobility pilot, the major never knew where he would end up on various missions around the globe. He says ministry will be the same.

“You never know who you’re going to meet or what

circumstances will arise, but I’m going to make the best of each day, each situation and remember that I’m on God’s time, not my time. Every person I come across is a person I’m there to help — I’m there to serve.”

There is a shortage of Catholic chaplains in the Air Force that mirrors the shortage on the civilian side. For example, by next summer there will be 25 bases without an active duty Catholic priest. This creates an enormous workload for those who commit to leading the faith. But according to a former co-worker, the Air Force will get a solid return on investment with Major Boyle.

“There are very few people I’ve ever met who are of this caliber,” said Capt. Todd Hontz, 8th Airlift Squadron chief of safety. “The example of service Major Boyle provides is unmatched. He has a wealth of experience from a military standpoint, is a great ambassador for the Catholic church and finds commonality — that’s his gift. People are naturally drawn to him and he has the same caring, humble personality toward everyone.”

The major started his official journey toward priesthood in August. Prior to that he enjoyed 102 days of terminal leave from the Air Force taking a 6,000-mile road trip with his 20-year-old brother Matthew, travelling through parts of Canada and a number of state parks across the United States. “If it’s God’s will,” he’ll finish up Seminary and other requirements for becoming a priest, log three years of experience, then return to the Air Force around 2019.

“My goal is to serve God as a chaplain and serve where the Air Force needs me,” Major Boyle said. “After that, I’ll return to my diocese, where the retirement age is about 75 or 80, and continue to spend the rest of my life serving God.”

Major Boyle is one of two recipients of the new Religious Professional Scholarship program approved by the Chief of Staff and Secretary of the Air Force to address critical religious needs; the current need is for Roman Catholic priest chaplains. For more information about the program, visit the Air Force Chaplain Corps’ Web site at <http://www.usafhc.af.mil/>.





Photo by Staff Sgt. Jason Robertson

# The joint team!

Paratroopers of the Army's 82nd Airborne Division are transported aboard an 8th Airlift Squadron C-17 Globemaster III before a personnel airdrop during a Joint Exercise at Fort Bragg, N.C., Aug. 26. McChord's 4th, 7th and 8th Airlift Squadrons each sent Airmen and one aircraft to the exercise; they joined three aircraft from Charleston AFB. During the week, C-17s delivered 2,109 soldiers by personnel airdrop, airdropped 7 heavy loads and 8 container delivery systems in support of the exercise.





Joint base town hall meeting

A joint base town hall meeting is scheduled from 1 to 2:30 p.m. Tuesday at the McChord Clubs and Community Center ballroom. All Airmen and civilian employees interested in joint basing are welcome to attend. The briefings are an approved alternate duty location for civilian employees. For more information call Capt. Todd Sealey at 982-7617.

Gate closure

The Barnes Gate closes from 9 to 11 a.m. Wednesday for aninspection. Please use the main gate during this time.

Breakfast burrito sale

The Senior NCO induction committee hosts a Breakfast Burrito Sale today. Representatives will be at the main gate and the Barnes Road gate from 6:30 to 7:30 a.m. or until sold out. Burritos are \$3 each or two for \$5.

Base housing available

Family housing is available on base for both immediate and future

move-in dates. For more information, contact the McChord Family Housing office at 589.0523.

‘Lost and found’ items

The 62nd Security Forces Squadron is currently in possession of numerous items of personal property such as bicycles, keys, etc. These items were found on or near McChord and may be reclaimed by contacting the Security Forces investigation section, located at Bldg. 160. For more information, call 982-5936.

Limited service at McChord Clinic

The McChord Clinic is open 7:30 a.m. to 4:30 p.m. weekdays. The clinic includes both the 62nd Medical Squadron, which serves active duty members, and the McChord Medical Clinic, which serves family members and retirees. The clinic closes Monday in observance of Labor Day. The 62nd Medical Squadron Airman’s Clinic closes at noon Wednesday for wing Warrior Day, but the McChord Medical Clinic remains open. The McChord Clinic closes at noon Sept. 15 for medical readiness training. Please direct any questions or concerns to the 62nd MDS group practice manager at 982-2304.

HAWC update

The 62nd Airlift Wing Health and Wellness Center is temporarily without a Dietitian and Health Educator. This affects some of the services the HAWC provides, specifically Smoking Cessation and Nutritional Counseling. The 62nd Medical Squadron has implemented measures to continue Air Force mandated classes such as Fitness Improvement. Clients seeking Nutritional Counseling or Tobac-

co Cessation services should call the Tricare appointment line at 1-800-404-4506 or 982-CARE and request services at Madigan Army Medical Center or with their Primary Care Manager for Chantix refills.

McChord Key Spouse voicemail

The Key Spouse program here has voicemail (982-KEYS) for families

See BRIEFS, next page



McChord Chaplain Corps  
Faith & Worship  
Programs

For more information on Chapel services and programs, please call 982-5556. To contact Duty Chaplain after duty hours, contact the Command Post at 982-2635.

**CATHOLIC SERVICES and RELIGIOUS EDUCATION:**  
All Catholic services are in chapel two.  
**Saturday:**  
4 p.m. Confession: Chapel 2, Bldg. 181  
5 p.m. Mass: Chapel 2, Bldg. 181  
**Sunday:**  
9:30 a.m. Mass: Chapel 2, Bldg. 181  
11 a.m. Mass: Chapel 2, Bldg. 181  
12:30 p.m. Why Catholic? Small Group Study: Chapel Support Center, Bldg. 746  
**Monday:**  
Noon. Why Catholic? Small Group Study: Chapel Support Center, Bldg. 746

**Wednesday:**  
6:30 p.m. Faith Formation: 1st,2nd & 3rd Wednesday of the month: Chapel Support Center, Bldg. 746  
6:30 p.m. Why Catholic? Small Group Study: Chapel Support Center, Bldg. 746  
**PROTESTANT SERVICES and RELIGIOUS EDUCATION:**  
**Sunday:**  
8:30 a.m. Liturgical Worship: Chapel 1, Bldg. 180  
9:45 a.m. Sunday School: Chapel Support Center, Bldg. 746  
11 a.m. Traditional Worship: Chapel 1, Bldg. 180  
11 a.m. Contemporary Worship: Chapel Support Center, Bldg. 746

**JEWISH SERVICES:**  
**Friday:**  
6 p.m. Every 1st, 3rd & 5th Friday of the month: Ft. Lewis, Chapel 5, Bldg. T-2270  
**OTHER PROGRAMS:**  
The following Chapel programs take place at the Chapel Support Center, Bldg. 746.  
**Tuesday:**  
9:30 a.m. Mothers of Preschoolers (MOPS); 2nd & 4th Tuesday of the month  
6 p.m. Mothers of Preschoolers (MOPS) Bible Study; 1st, 3rd & 5th Tuesday of the month  
**Wednesday:**  
11 a.m. Adult Bible Study



wanting to contact or get more information about their unit's Key Spouses. The voicemail gives every squadron the ability to have a personalized mailbox where people can leave messages for Key Spouses.

**Spouse and family member employment assistance**

The Airman and Family Readiness Center offers weekly classes on resume writing, job search techniques and interviewing and networking tips. People may also get information on annual spouse employment scholarships offered by the Air Force Aid Society and the Certified Nursing Assistant Program through Clover Park Technical College. The career assessment and planning program "Discover" is also online is for high school, adults, professionals, and those transitioning out of the military. For more information, call 982-2695.

**Mandatory pre-separation counseling**

Military servicemembers are required to complete the pre-separation counseling checklist at least 90 days prior to military discharge. Recommended attendance of the pre-separation class is within 12 months

for those separating from service and within 24 months for those retiring. The class is offered bi-weekly on Thursdays from 8 a.m. to noon in Bldg. 551. Call the Airman and Family Readiness Center at 982-2695 for more information or to register.

**Transition Assistance Program employment workshop**

A TAP employment assistance workshop, provided by the Defense Department, the Labor Department, and the Veterans Administration is offered bi-weekly from 8 a.m. to 4 p.m. in Bldg. 551. Topics include individual transition plans, resume development, effective job search, interviews, networking, and more. The workshop is facilitated by a trained Labor Department instructor experienced with the military transition and the current employment environment. Call the Airman and Family Readiness Center at 982-2695 for more information or to register.

**Military Spouse Career Advancement Accounts**

The Defense Department Military Spouse Career Advancement Accounts for military spouses of active duty and activated Guard and

Reserve Service members worldwide offer eligible military spouses up to \$6,000 of financial assistance to help pay for licenses, certifications and education in high growth, high demand portable career fields. For more information, visit <http://www.militaryonesource.com/skins/MOS/home.aspx> and click on the link "Military Spouse Career Advancement Accounts" at the bottom of the Web page under "Military Programs."

**Madigan Annex TBI classes**

Traumatic Brain Injuries Program educational series classes for educators and healthcare providers are offered Thursdays at the Madigan annex on Fort Lewis. For more information, call the TBI program education specialist administrator, Bronwyn Pughe, at 968-3193.

**Enlisted force structure**

The latest version of Air Force Instruction 26-2618, the enlisted force structure, is available online at: <http://www.e-publishing.af.mil/shared/media/epubs/AFI36-2618.pdf>.

**New hours at wing self-help store**

The wing self-help store hours of

operation are now 8 a.m. to noon weekdays. It closes on holidays and Air Mobility Command Family Days.

**Online GTC registration**

Online registration for the new CITI Bank government travel card is at available at: <https://home.cards.citidirect.com/CommercialCard/Cards.html>.

Online statements for cardholders will not be available before the client receives their first paper statement. The cardholder must enter their card number, account name and address information in the exact format as it appears on the paper statement. For example, words like court, street, or road must be input exactly as they appear on the paper statement, either abbreviated or spelled out. Cardholders will also need their complete zip code, as displayed on the paper statement.

**FTAC in-processing now online**

All first-term Airmen arriving from technical training must register via the Team McChord Professional Development Community of Practice at <https://afkm.wpafb.af.mil/ASPs/CoP/OpenCoP.asp?Filter=AM-DP-00-16>. For more information, call 982-6682.

